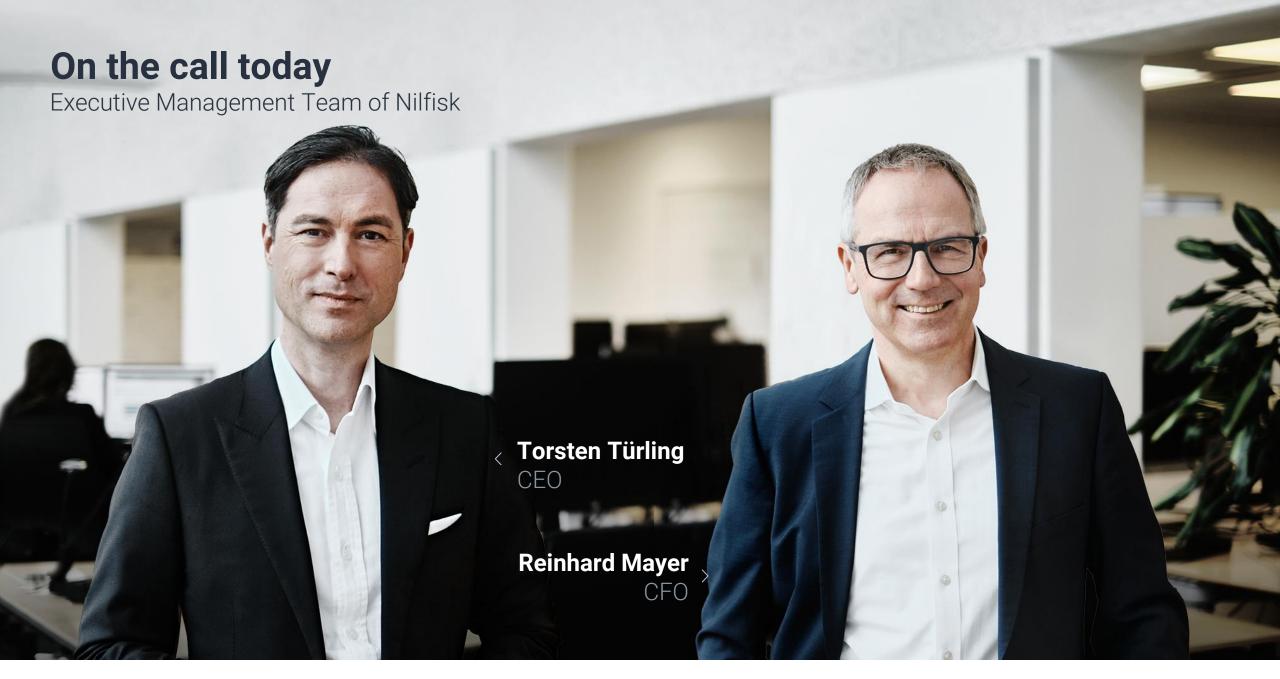


# Forward-looking statements

This presentation contains forward-looking statements, including statements regarding Nilfisk's future operating profit, financial position, inventory, cash flows, strategic priorities as well as plans for the future. Forward-looking statements include, without limitation, any statement that may predict, indicate or imply future results, performance or achievements, and may contain the words "believes", "expects", "estimates", "projects", "plans", "anticipates", "continues" and "intends" or any variations of such words or other words with similar meaning. The statements are based on Management's reasonable expectations and forecasts at the time of the disclosure of the annual report. Any such statements are subject to risks and uncertainties, and a number of different factors, of which many are beyond the Group's control, can mean that the actual development and the actual result will differ significantly from the expectations contained in the annual report and this presentation. Without being exhaustive, such factors include general economics and commercial factors, including market and competitive matters, supplier issues and financial issues. Accordingly, forward-looking-statements should not be relied on as a prediction of actual results.

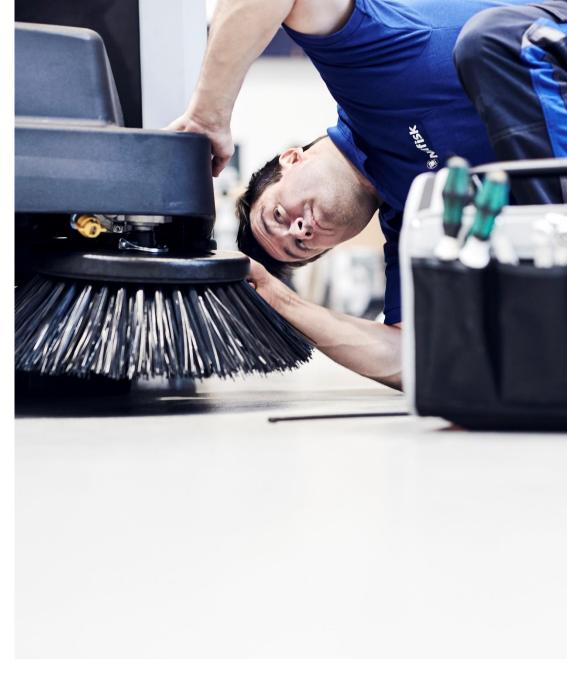






# **Agenda**

- CEO comment on Q1 2022
- Financials Q1 2022 and sustainability linked financing
- Unchanged outlook for 2022
- 4 Q&A

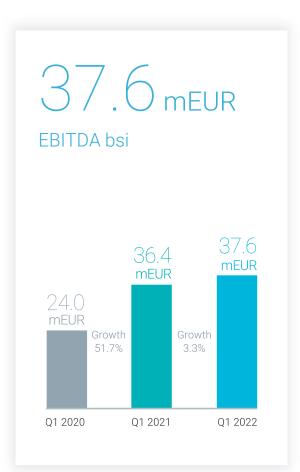


## **CEO** comment

Q1 2022 Financials









## **CEO** comment

Business update: Q1 and April

### Q1 2022

- Continued strong demand
- Supply chain constraints and margin implications
- Business Plan 2026 launched
- Nilfisk suspended business in Russia on March 4

### **Developments in April**

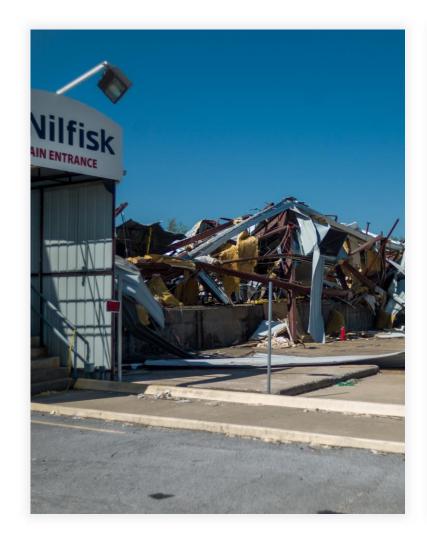
- Decision to liquidate Nilfisk Russia
- New 400 mEUR financial facility linked to sustainability





## **CEO** comment

Business update: Mitigating tornado impact on US Distribution Center





- A tornado partly destroyed the US Distribution Center on March 30
- No personnel were injured
- Resumed operations in nearby building in April, ramp up ongoing
- Impact on US growth expected to be limited to Q2 with around 20 mEUR revenue delayed to H2



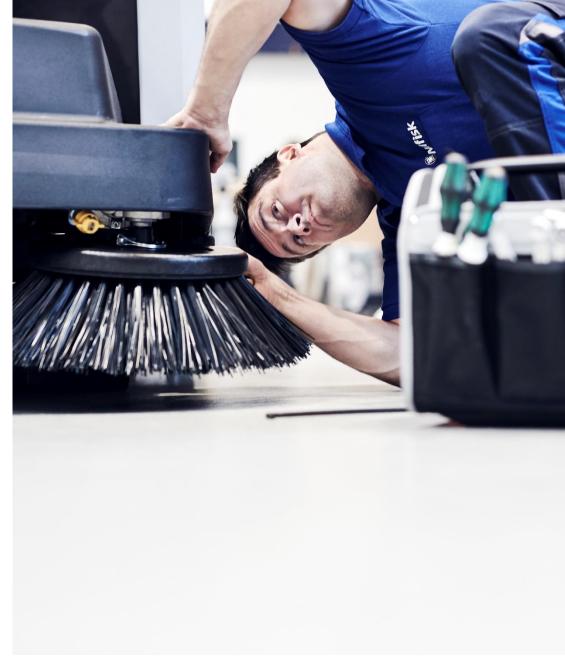
# **Agenda**

CEO comment on Q1 2022

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# **Highlights for Q1 2022**

Q1 income statement

EUR million	Q1 2022	Q1 2021	Change
Net sales	264.2	237.3	26.9
Reported growth	11.3%	8.3%	300 bps
Organic growth	9.3%	11.9%	-260 bps
COGS	-158.6	-138.6	-20.0
Gross profit	105.6	98.7	6.9
Gross margin	40.0%	41.6%	-160 bps
Overhead costs	83.1	77.3	5.8
Overhead cost ratio	31.5%	32.6%	-110 bps
EBITDA before special items	37.6	36.4	1.2
EBITDA margin bsi	14.2%	15.3%	-110 bps
EBITDA	35.0	36.2	-1.2
EBITDA margin	13.2%	15.3%	-210 bps
EBIT before special items	22.5	21.4	1.1
EBIT margin bsi	8.5%	9.0%	-50 bps
Special items	4.8	0.2	4.6
EBIT	17.7	21.2	-3.5
EBIT margin	6.7%	8.9%	-220 bps

Organic revenue growth of 9.3% to 264.2 mEUR

- reported growth of 11.3%
- positive impact from FX of 2.3%

High demand from earlier quarters continued in Q1

**Gross margin of 40.0%,** a decline of 160 bps over Q1 2021 mainly due to

- negative impact from increasing material costs and continued high freight rates
- partly offset by a positive impact from pricing effects and higher revenue

#### EBITDA bsi up 1.2 mEUR

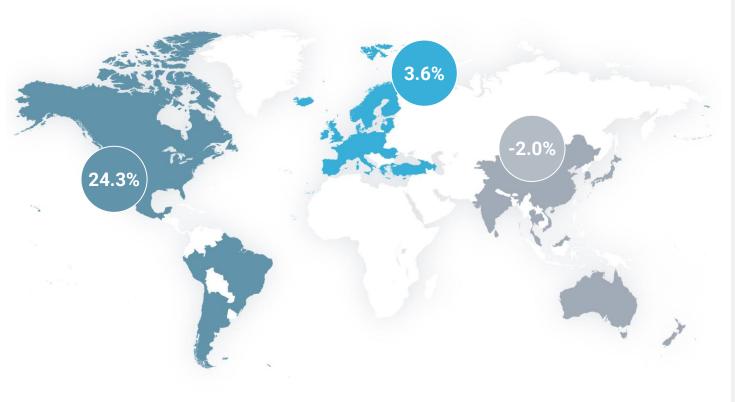
- positive impact from increased revenue, pricing effects and lower overhead
- negative impact from gross margin pressures

**EBITDA margin bsi down 110 bps** to 14.2%



# Strongest revenue growth in Americas in Q1 2022

Organic revenue growth by region Q1 2022 vs Q1 2021

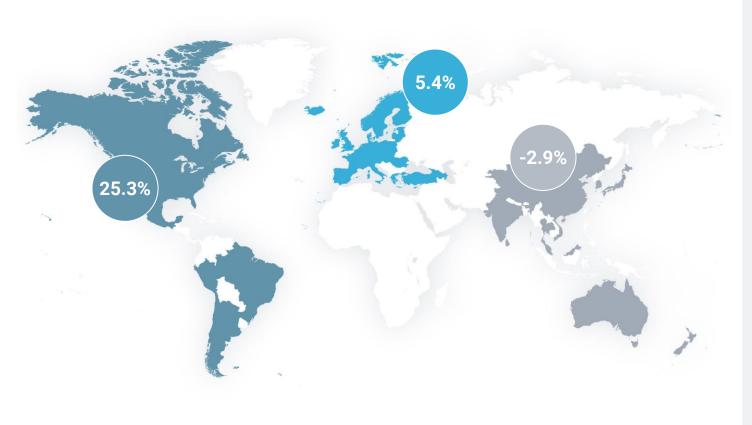


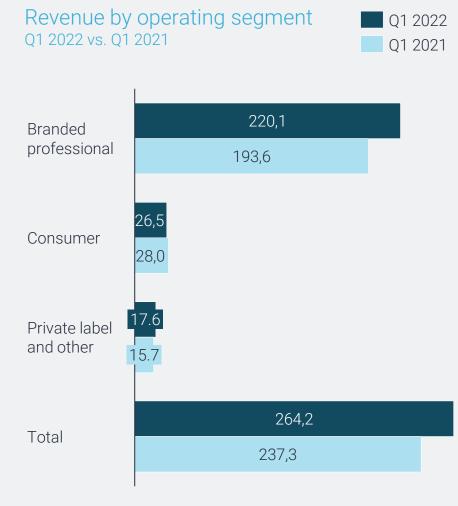




# Private label and branded professional driving growth in Q1

Organic growth in branded professional by region Q1 2022 vs. Q1 2021







## **Balance sheet and cash flow**

EUR million	Q1 2022	Q1 2021	Change
Inventories	235.3	164.6	70.7
Trade receivables	194.5	181.4	13.1
Trade payables	132.6	114.6	18.0
Reported WC	226.6	152.6	74.0
LTM WC ratio	16.7%	17.5%	-80 bps
CAPEX	5.2	2.9	2.3
Tangibles	1.5	0.9	0.6
Intangibles	3.7	2.0	1.7
CAPEX ratio %	2.0%	1.2%	80 bps
Free cash flow	-22.7	9.2	-31.9
RoCE	15.5%	8.6%	690 bps
NIBD	372.4	378.4	-6.0
Financial gearing	2.6 x	3.4 x	-0.8 x

- Inventories increased by 70.7 mEUR driven by higher business activity and investments into increased inventory of critical parts and components
- Working capital increased by 74.0 mEUR, primarily as a result of higher inventories
- LTM working capital ratio down 80 bps compared to last year driven by higher revenue
- Increased efforts in R&D including sustainable products and investment into IT systems drove CAPEX growth of 2.3 mEUR in Q1 2022 versus prior year period.
- Free cash flow declined by 31.9 mEUR to -22.7 mEUR due to the increase in working capital
- NIBD reduced by 6.0 mEUR compared to prior year
- Lower NIBD in combination with higher EBITDA led to a 0.8 reduction in gearing to 2.6





Linked to sustainability targets

#### Q1 2022

- Facility of 400 mEUR, hereof 200 mEUR term loan facility and 200 mEUR revolving credit facility
- 3-year agreement on improved terms
- New and improved syndicate with 5 banks, broadened financial competencies and geographic coverage
- Linked to Nilfisk's 3 sustainability targets and to the EcoVadis rating to ensure supply chain focus









35%

reduction of scope 1 and 2 direct and indirect carbon emissions in 2030

48%

reduction of scope 3 carbon emission intensity linked to use of sold products in 2030

25%

women in senior leadership positions in 2026

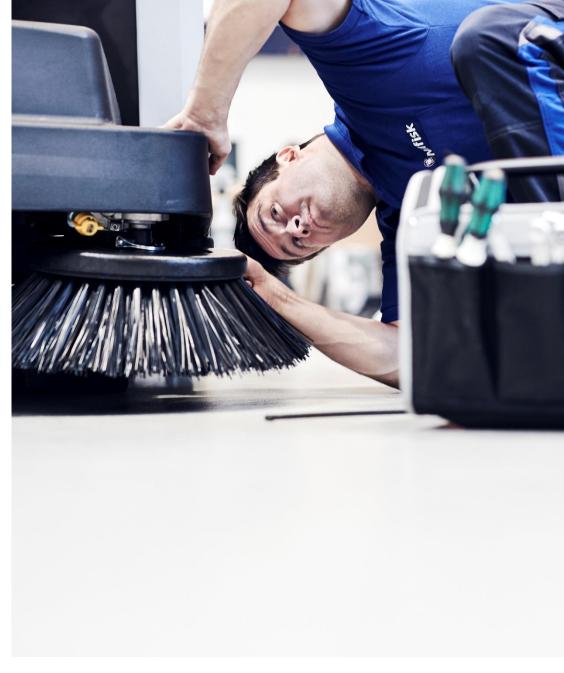
Gold

increase silver EcoVadis rating to a gold EcoVadis rating



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## **Outlook for 2022 maintained**

Strong Q1 and all-time high order book expected to offset USDC

Guidance maintained given the current visibility on

- market demand, including our all time high order book
- inflationary developments and profitability levels
- impact from USDC expected to be limited to Q2 2022

4% to 7%

organic revenue growth

13.5% to 15.5%

EBITDA margin before special items



