New financial reporting structure

F2

Restated 2021 and 2022



ONIIFisk

New financial reporting structure

Why are we changing the segment reporting



The segmentation supports the strategic direction by reporting on segments that are growth platforms in Business Plan 2026.



A natural step to provide transparency on financial progress with 'Building service-as-a-business' and 'Unleash growth of specialty business'

When are we changing the segment reporting



The segment reporting is implemented from Q1 2023. Historic data for 2021 and 2022 by year and quarter for the new segments are available.

How are we changing the segment reporting



The new segments follow the product and service categories in Business Plan 2026. The changes are described on page 3.



Changes to operating segments

Current segment reporting

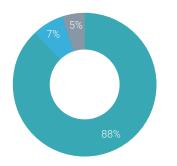
Providing revenue, gross profit and EBITDA by segment.

Branded professional business divided into the three regions Europe, APAC and Americas covering branded professional machines (floorcare, vacuum cleaners and high-pressure washers), specialty machines (Industrial Vacuum Solutions (IVS) and Food) and aftermarket related to the listed products and areas. Non-allocated costs within the branded business contains costs such as shared distribution centers, shared marketing, IT, and research and development.

Consumer covering consumer machines and aftermarket related to consumer products.

Private label and other covering private label machines and aftermarket related to private label customers and overhead costs related to nonallocated group activities.





Branded professional Consumer Private label and other

Future segment reporting

Providing revenue, gross profit and EBITDA by segment.

Professional Business covering all professional machines (floorcare, vacuum cleaners and high-pressure washers) including private label.

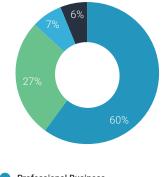
Service Business contains a comprehensive range of service solutions throughout the lifecycle of our professional cleaning equipment. It captures field service offerings, including managed service packages and Parts, Accessories and Consumables (PAC) for the Professional Business and IVS.

Specialty Business covering IVS and Nilfisk Food. Service and PAC are included for Nilfisk Food.

Consumer covering consumer machines, service and PAC related to consumer products.

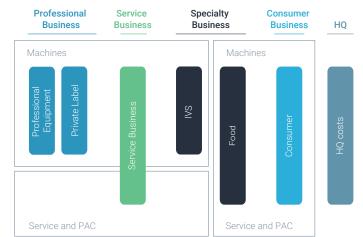
HQ (Headquarter) covering overhead costs related to HQ activities.

Share of revenue 2022



Professional Business
Service Business
Consumer Business
Specialty Business





Restated segments

Q1

Q1							Q2						
EUR million	Professional Business	Service Business	Specialty Business	Consumer Business	HQ	Nilfisk total	EUR million	Professional Business	Service Business	Specialty Business	Consumer Business	HQ	Nilfisk total
Q1 2022							Q2 2022						
Revenue	150.0	73.0	14.7	26.5	-	264.2	Revenue	161.6	70.2	17.1	23.1	-	272.0
Gross profit	55.9	34.2	7.7	7.8	-	105.6	Gross profit	57.3	30.2	9.4	8.5	-	105.4
EBITDA before special items	17.1	20.9	4.6	2.8	-7.8	37.6	EBITDA before special items	15.8	16.7	6.0	2.7	-6.7	34.5
Reconciliation to profit before incor	ne taxes:						Reconciliation to profit before incom	ne taxes:					
Special items						-4.8	Special items						-1.2
Amortization, depreciation, and impairment						-15.1	Amortization, depreciation, and impairment						-14.7
Share of profit from associates						0.1	Share of profit from associates						0.8
Financial income						0.2	Financial income						0.4
Financial expenses						-3.4	Financial expenses						-5.9
Profit before income taxes						14.6	Profit before income taxes						13.9
Organic growth	14.6%	5.9%	7.0%	-5.8%	-	9.3%	Organic growth	5.1%	2.6%	6.2%	-11.5%	-	2.8%
Gross margin	37.3%	46.8%	52.4%	29.4%	-	40.0%	Gross margin	35.5%	43.0%	55.0%	36.8%	-	38.8%
EBITDA margin before special items	11.4%	28.6%	31.3%	10.6%	-	14.2%	EBITDA margin before special items	9.8%	23.8%	35.1%	11.7%	-	12.7%
Q1 2021							Q2 2021						
Revenue	127.7	67.7	13.9	28.0	-	237.3	Revenue	148.6	66.9	16.0	26.3	-	257.8
Gross profit	52.1	30.2	7.2	9.2	-	98.7	Gross profit	56.7	31.4	8.5	8.8	-	105.4
EBITDA before special items	17.3	16.9	4.1	3.5	-5.4	36.4	EBITDA before special items	20.2	18.6	5.6	3.6	-6.1	41.9
Reconciliation to profit before incor	ne taxes:						Reconciliation to profit before incom	ie taxes:					
Special items						-0.2	Special items						-3.7
Amortization, depreciation, and impairment						-15.0	Amortization, depreciation, and impairment						-14.7
Share of profit from associates						-	Share of profit from associates						1.5
Financial income						0.6	Financial income						0.7
Financial expenses						-3.7	Financial expenses						-3.3
Profit before income taxes						18.1	Profit before income taxes						22.4
Organic growth	15.6%	1.2%	-3.4%	33.9%	-	11.6%	Organic growth	55.5%	22.1%	38.3%	7.1%	-	38.5%
Gross margin	40.8%	44.6%	51.8%	32.9%	-	41.6%	Gross margin	38.2%	46.9%	53.1%	33.5%	-	40.9%

15.3%

EBITDA margin before special items

13.6%

27.8%

35.0%

13.7%

16.3%

-

EBITDA margin before special items

13.5%

25.0%

29.5%

12.5%

Restated segments

Q3

Q3							Q4						
EUR million	Professional Business	Service Business	Specialty Business	Consumer Business	HQ	Nilfisk total	EUR million	Professional Business	Service Business	Specialty Business	Consumer Business	HQ	Nilfisk total
Q3 2022							Q4 2022						
Revenue	159.9	74.6	15.8	12.7	-	263.0	Revenue	165.2	76.6	18.1	10.4	-	270.3
Gross profit	56.5	33.5	8.4	4.5	-	102.9	Gross profit	59.6	35.5	9.3	3.7	-	108.1
EBITDA before special items	12.1	19.0	4.9	-0.2	-6.6	29.2	EBITDA before special items	18.3	21.8	5.8	-1.0	-5.4	39.5
Reconciliation to profit before incom	ne taxes:						Reconciliation to profit before incom	ne taxes:					
Special items						-3.0	Special items						-0.9
Amortization, depreciation, and impairment						-15.4	Amortization, depreciation, and impairment						-16.1
Share of profit from associates						0.4	Share of profit from associates						0.7
Financial income						0.8	Financial income						-
Financial expenses						-1.7	Financial expenses						-7.4
Profit before income taxes						10.3	Profit before income taxes						15.8
Organic growth	7.5%	9.5%	9.3%	-29.6%	-	5.4%	Organic growth	0.7%	8.1%	14.4%	-23.1%	-	2.3%
Gross margin	35.3%	44.9%	53.2%	35.4%	-	39.1%	Gross margin	36.1%	46.3%	51.4%	35.6%	-	40.0%
EBITDA margin before special items	7.6%	25.5%	31.0%	-1.6%		11.1%	EBITDA margin before special items	11.1%	28.5%	32.0%	-9.6%	-	14.6%
Q3 2021							Q4 2021						
Revenue	141.0	65.9	14.3	18.0	-	239.2	Revenue	161.0	70.0	15.9	13.7	-	260.6
Gross profit	55.5	29.2	7.2	5.5	-	97.4	Gross profit	57.1	30.1	8.3	5.7	-	101.2
EBITDA before special items	18.4	17.5	4.0	0.7	-6.1	34.5	EBITDA before special items	16.6	17.1	4.9	0.9	-8.0	31.5
Reconciliation to profit before incom	ne taxes:						Reconciliation to profit before incon	ne taxes:					
Special items						-0.5	Special items						-
Amortization, depreciation, and impairment						-14.5	Amortization, depreciation, and impairment						-16.0
Share of profit from associates						-0.9	Share of profit from associates						-
Financial income						0.1	Financial income						0.2
Financial expenses						-2.8	Financial expenses						-3.4
Profit before income taxes						15.9	Profit before income taxes						12.3
Organic growth	24.6%	9.6%	14.1%	4.9%	-	17.9%	Organic growth	25.4%	5.1%	8.9%	-0.1%	-	16.7%
Gross margin	39.4%	44.3%	50.3%	30.6%	-	40.7%	Gross margin	35.5%	43.0%	52.2%	41.6%	-	38.8%

14.4%

-

EBITDA margin before special items

10.3%

24.4%

30.8%

6.6%

12.1%

13.0%

26.6%

28.0%

3.9%

EBITDA margin before special items

Restated segments

Full year

EUR million	Professional Business	Service Business	Specialty Business	Consumer Business	HQ	Nilfisk total
2022						
Revenue	636.7	294.4	65.7	72.7	-	1,069.5
Gross profit	229.3	133.4	34.8	24.5	-	422.0
EBITDA before special items	63.3	78.4	21.3	4.3	-26.5	140.8
Reconciliation to profit before incom	ne taxes:					
Special items						-9.9
Amortization, depreciation, and impairment						-61.3
Share of profit from associates						2.0
Financial income						0.5
Financial expenses						-17.5
Profit before income taxes						54.6
Organic growth	6.6%	6.5%	9.3%	-15.2%	-	4.9%
Gross margin	36.0%	45.3%	53.0%	33.7%	-	39.5%
EBITDA margin before special items	9.9%	26.6%	32.4%	5.9%	-	13.2%
2021						
Revenue	578.3	270.5	60.1	86.0	-	994.9
Gross profit	221.4	120.9	31.2	29.2	-	402.7
EBITDA before special items	72.5	70.1	18.6	8.7	-25.6	144.3
Reconciliation to profit before incom	ne taxes:					
Special items						-4.4
Amortization, depreciation, and impairment						-60.2
Share of profit from associates						0.6
Financial income						1.6
Financial expenses						-13.2
Profit before income taxes						68.7
Organic growth	29.3%	8.9%	13.2%	12.8%	-	20.7%
Gross margin	38.3%	44.7%	51.9%	34.0%	-	40.5%
EBITDA margin before special items	12.5%	25.9%	30.9%	10.1%	-	14.5%



New financial reporting structure was published on February 23, 2023. The report is also available at www.nilfisk.com. -

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